

Welcome, Rita Garulli-Chidiac, M.D., and Anthony Chidiac, M.D.

Thank you for your generous donation to the Broward Health Foundation.



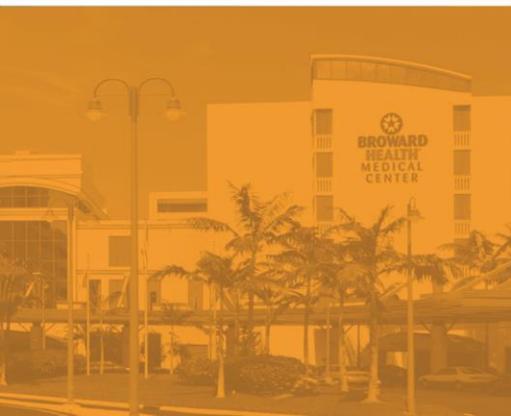
KENNETH HERSKOWITZ, M.D., FACS

MEDICAL DIRECTOR, CARDIOTHORACIC SURGERY



Board of Commissioners CEO Report

January 26, 2022



BROWARD HEALTH[®]

FY 2022 Strategic Plan

Broward Health Pillars





Quality

Key Initiatives

Improve Quality Indicators and Outcomes
Standardize Processes and Data
Grow Clinical Trials and Research
Improve Coordination of Care

Progress

- New monoclonal antibody therapy introduced to treat COVID-19 variants.
- Broward Health North's cancer center finished the calendar year with 53 patients in eight clinical trials.
- BHMC, BHCS and BHIP completed surveys from The Joint Commission, College of American Pathologists and Board of Pharmacy.



Service

Key Initiatives

- Enhance Patient Flow
- Improve Patient Experience
- Expand Community Outreach and Education
- Enhance Compliance and Ethics Program

Progress

- Community Health Needs Assessment completed for 2021-2023.
- BHN's Rehabilitation Institute was awarded \$40k to support the Adaptive Driving Program for patients with paralysis.
- FY21 resulted in our highest share of Diverse Vendor spend: 12.64% with 627 diverse vendors participating.



People

Key Initiatives

Employee Engagement and Retention
Professional Development
Physician Engagement
Expand GME Footprint

Progress

- Broward Health welcomed Ken Hetlage, MHA, as Interim Chief Operating Officer, and Lester Eljaiek, CPA, as BHMIC's Chief Financial Officer.
- Graduate Medical Education Department received initial accreditation for a second transitional year program.
- Nine nurses will graduate from BHMIC's ICU Residency Program in February, with a class of 12 to follow.

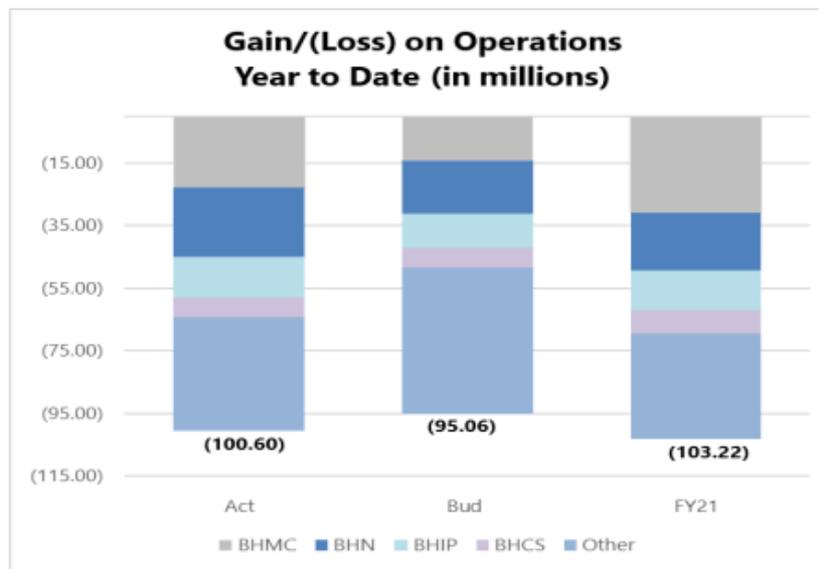
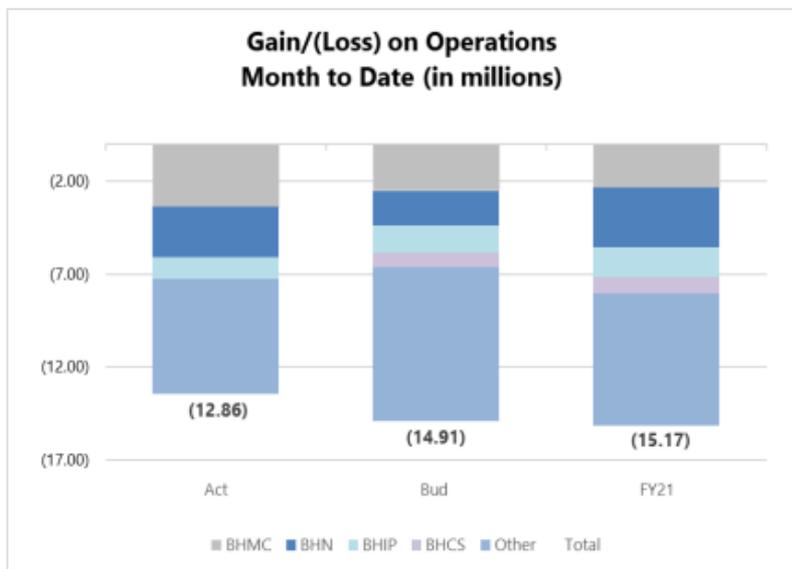


Broward Health System – Dec. FY22

Drivers

- Key Volume Indicators compare favorably to prior year : Admissions +8.5%, ER Visits +36.4%, OP Visits +2.3%, Surgeries +0.2% while missing budgeted expectations.
- Net operating revenue remains strong +16.9% to Budget and +17.3% as compared to prior year driven by one-time favorable prior year Medicaid Cost Report settlement \$990k (BHCS); acuity and favorable payor mix.
- Operating Expenses unfavorable to Budget 13.8%, Labor cost continues to be the primary driver, specifically Contract Labor Hazard differential pay of \$5.1M and RN/RT Retention Bonus \$3.4M.

PERFORMANCE





Growth

Key Initiatives

Expand Key Services to Meet Community Needs
Digital Transformation
Expand ACO Services

Progress

- BH is partnering with Kindred Rehabilitation Services and South Florida Health to build and operate a 40-bed inpatient rehabilitation hospital.
- BHIP introduced ultra-minimally invasive Carpal Tunnel Release treatment and completed first biventricular device case in its new cath lab.
- Neurosurgery cases at BHMC are up 26% YTD over prior year; cardiac program at BHCS had record-high month with 85 cases.



Game-Changing Cardiac Care



Thank You



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